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Veniamin Kondratiev

Governor of the Krasnodar Region

Dear colleagues and partners!

I would like to invite you to discover the Krasnodar Region.

This is one of the southernmost and warmest regions of Russia.

I am confident that the Krasnodar Region will provide you with business opportunities full of enormous potential. We not only have a beautiful environment and a mild climate, but our region is also a platform for forward-thinking and innovative people.

Today we are one of the most attractive regions in the Russian Federation in terms of investment.

Every year, the business community launches hundreds of new investment projects in our region, and we host many important international business and cultural events.

Many domestic and foreign companies from various industries become our reliable partners every year

Having achieved excellent results, these companies are committed to advancing their businesses further here in the Krasnodar Region. In turn, we are committed to supporting a dynamic and progressive economy in the Krasnodar Region.

It is our pleasure to invite you to become our business partners and build successful ventures together.

Do not miss this chance, for tomorrow someone else might snap up your potential investment platform in Krasnodar region.

We believe that new leaders are the driving force behind Russia's economy of the future. Join us!



Competitive advantages



Unique natural and climatic conditions



The largest agro-industrial center in Russia



Direct access to international foreign trade routes to countries in Europe, the Mediterranean, the Middle East and Central Asia



Developed transport and logistics infrastructure



Large sales market and a skilled labor pool



High living standard and high entrepreneurial activity



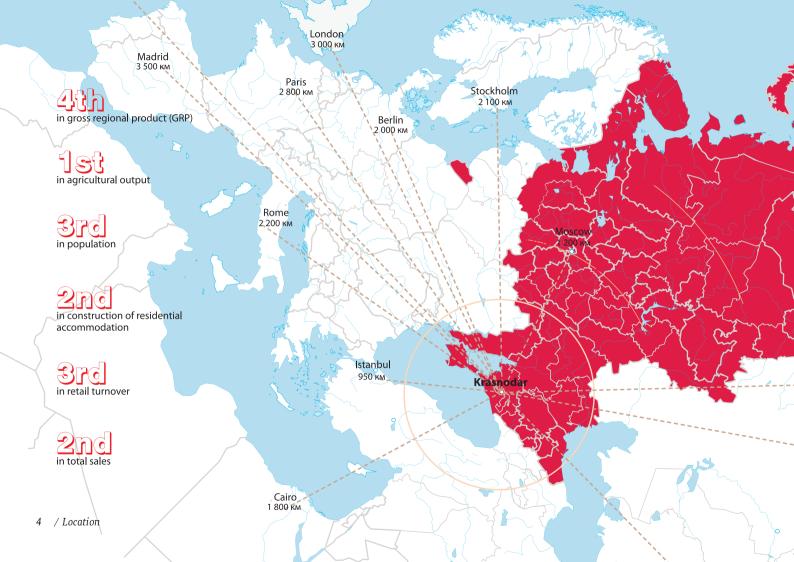
Well-developed information and financial infrastructure



Comprehensive system of state support



Experience in implementing projects of international concern





Strategy 2030: goals and priorities of development

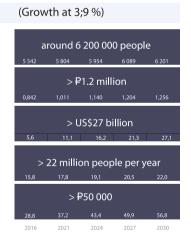
Key strategic goal: Krasnodar Region 2030 to be a global stable competitive region of smart, healthy and creative people, a magnet for talent and entrepreneurs, the leader of Russia's Southern growth pole

Krasnodar Region by 2030:



Population Labor productivity at 2016 prices Export Number of tourists Average monthly salary

Basic scenario



Strategy 2030: flagship projects

The key mechanism for the implementing of the Strategy for Social and Economic Development of Krasnodar Region is 7 flagship projects - priority areas for attracting investment:





1. An ecologized agro-industrial complex cluster with advanced smart processing



5. A cluster of social and creative industries



2. A tourist and recreation cluster - a single platform of services for vacationers and tourists



6. Smart Kuban - Leaders of the Future



3. A trade, transport and logistics cluster the Southern Export-Import Hub



7. A Territory without Borders



4. The Smart Industry Cluster

Economic districts

Northern
Yeysky, Kanevskoy, Kushchevsky, Krylovsky, Pavlovsky, Starominsky, Leningradsky, Shcherbinovsky Districts (8)

Central Primorsko-Akhtarsky, Slavyansky, Kalininsky, Krasnoarmeisky, Krymsky, Abinsky, Timashevsky, Bryukhovetsky, Vyselkovsky, Korenovsky, Ust-Labinsky Districts (11)

Eastern

Beloglinsky, Novopokrovsky, Tikhoretsky, Kavkazsky, Tbilissky, Gulkevichsky, Kurganinsky, Novokubansky, Uspensky Districts, Armavir (10)

Foothills Apsheronsky, Belorechensky, Labinsky, Mostovsky, Otradnensky Districts (5)

Black Sea Anapa, Novorossiysk and Gelendzhik, Tuapsinsky District (4)

Taman subzone Temryuksky District (1)

Krasnodar agglomeration Krasnodar, Dinskoi and Seversky Districts, Goryachy Klyuch (4)

Sochi, federal territory of Sirius (2)

Economic and geographical position

The administrative center is Krasnodar

It is bordered by Rostov Region in the North, Republic of Crimea in the west, Stavropol Region in the East, Karachai-Cherkess Republic, Abkhazia in the South.

It has coastline on the Azov Sea and the Black Sea

More than 1,200 km of coastline

The region covers **7 548 500 hectares**, including: agricultural land - 4 695 300 hectares (62.3%); land of settlements - 649 700 hectares (8.6%); industrial land- 147 200 hectares (1.9%); specially protected lands - 378 700 hectares (5.0%); forest - 1 210 900 hectares (16.0%); other - 466 700 hectares (6.2%).

The population is **7 million people.**

Leading sectors of the economy: agribusiness, construction, transport, industry, resorts and tourism, fuel and energy.



Transport and logistics infrastructure

Airports:

4 airports, 3 international;

13,7 million passengers.

12,5% of all passenger air transportation in Russia

Roads:

481 km of roads per 1000 square kilometers 42,7 thous km total length of roads

Railways:

30% of the total length of railroads in the Southern Federal District **2 200 km** of railway.

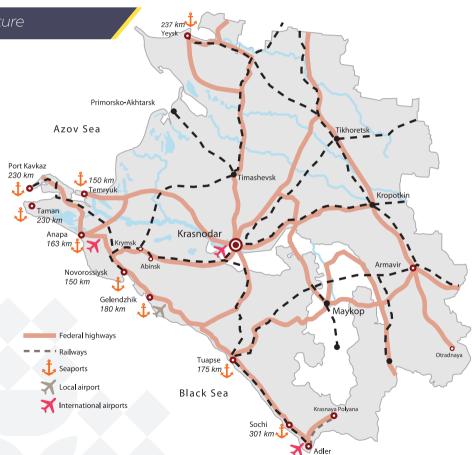
Sea ports:

9 ports;

268 million tons of total cargo turnover. (or about 30 % of Russia's foreign trade cargo)

One of the largest networks of logistics centers

Good access to neighboring regions of the Southern Federal District





Natural and climatic conditions

280 sunny days per year

20% savings on construction and reduced heating costs

practically year-round navigation

4% of the Russian and about 2% of the world's black soils

1st in Russia by number of people improving health in sanatoriums

Russia's largest resort, recreational and tourist center the region accounts for 30% of the volume of tourist services

3rd in Russia in agricultural exports

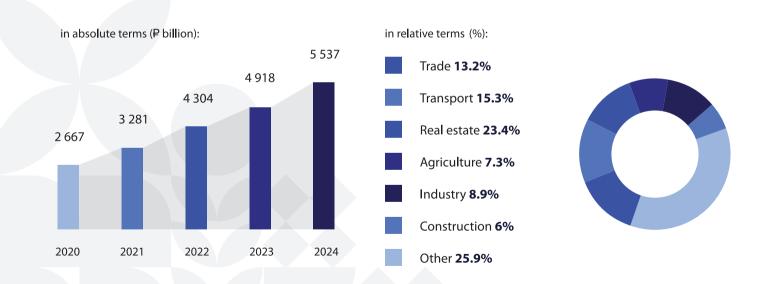
rich hydromineral base

Russia's largest fruit garden



GRP Structure

Krasnodar Region's contribution and place in Russia's GDP: 6th in the Russian Federation, 1st in the Southern Federal District





Information and financial infrastructure

3rd in Russia by volume of communication services

2nd in Russia by total number of banking institutions

₽4 trillion of credits for residents and economics

Among top 5 most active regions in terms of online sales

Portfolio of project financing for construction exceeded **₽1.2 trillion - 4th** in the country

IT-park in Krasnodar

Population and labor force



Among top 4 most popular regions for young people relocation



The average annual population is **7 million people.**

3rd largest regional population in Russia.

High level of education, variety of places of employment, healthy social environment and developed consumer culture have turned the Krasnodar Region into a place where a large number of successful professionals seek to move to



Migration gain is – over **30 000 people** annually.

Over 100 nationalities live in harmony

Life expectancy is 73,7 years.







Average annual number of people employed:

in total - 2 908 thousand people; in manufacturing - 295.4 thousand people; in construction - 285.8 thousand people; in transportation and storage - 255.1 thousand people; in agriculture, forestry, hunting, fishing and fish farming - 239.2 thousand people; in hotels and catering - 141.7 thousand people.



Average monthly salary -₽58,3 thousand

4th among Russian regions in labor market dynamics.

Over 35 000 new jobs created over the last 3 years.

2nd in Russia by total sales (more than 25 million people)

Total labor resources potential is estimated at 3.5 million people

Unique experience in construction and organization of large-scale international projects: many technical and design solutions were tested here for the first time

Developed market of contracting organizations

Krasnodar Region in investment ratings

For many years Krasnodar Region has ranked among the top 10 of Russia's regions with the best investment climate in the country (National Rating of the Investment Environment in the Subjects of the Russian Federation).

According to the annual assessment of the investment potential of Russia's regions (Expert RA rating agency), the Krasnodar Region is among the Russian regions with the highest level of investment attractiveness (Group A-1). It is one of the top 10 of Russia's regions with minimum investment risks for investors and in the top 5 for investment potential.

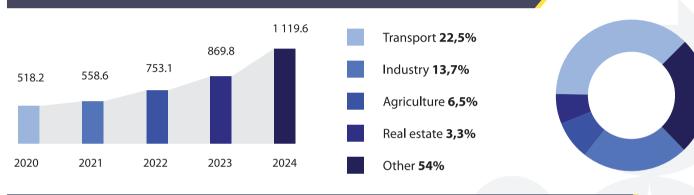
ruAA + (positive) - credit Rating (Expert RA).

Dynamics of the number of investment projects implemented and their value

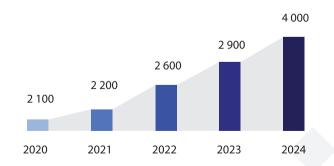
Indicator/Timeline (years)	2020 г.	2021 г.	2022 г.	2023 г.	2024 г.
Number of major projects (over ₽100 mi ll ion)	133	150	159	210	158
Investment volume, ₽ billion	84,6	220,0	110,1	225,9	218,6
Number of new jobs created, in thousands	3,4	6,8	4,0	8,1	5,1

52% of the largest projects in the Southern Federal District (by number) and 68% (by value) are implemented in the Krasnodar Region. On average, more than 150 large projects (worth more than \$\text{P100}\$ million) are implemented per year. About 30% are projects worth over \$\text{P1}\$ billion.

Dynamics and structure of investments in fixed assets, P billion



Dynamics of the investment portfolio, P billion



The investment project portfolio of the Krasnodar Region is one of the most significant in the country in terms of value and diversified nature and it has also shown positive dynamics since 2015.

The Krasnodar Region has traditionally been among the top 5 Russian regions in terms of involvement in development plans up to 2035 and infrastructure projects.

Industrial and technology parks «Armavir» Industrial park. **INDUSTRIAL** Location: Armavir. **PARKS** Primorsko-Akhtarsk Total area: 91 hectares. «Krasnodar» Industrial park. «Russian Industrial Corporation» Azov Sea Tikhoretsk Industrial park Location: Krasnodar, Dorozhnyi village. Location: Armavir. Total area: 236,6 hectares. Total area: 32.3 hectares. «Dostoyanie» Industrial park. Port Kavkaz «Kopanskoy» Industrial park Location: Kavkazsky District, Kropotkin. Timashevsk Location: Krasnodar. Total area: 13,3 hectares. Temryuk Kopanskov village. Kropotkin Total area: 38,3 hectares. «Kuban» Industrial park. Taman Location: Ust-Labinsky District, Ust-Labinsk. Total area: 61,9 hectares. Krasnodar Anapa **TECHNOLOGY** Krymsk 6 «Kompressorny» Industrial park. **PARKS** Location: Krasnodar. Total area: 23 hectares. Armavir Abinsk Novorossiysk «AETZ» «WB Kuban»Industrial park. Industrial technology park. Location: Krasnodar. Location: Armavir. Gelendzhik Total area: 66,4 hectares. Total area: 6.3 hectares. Maykop «Crown» Industrial park. «RAP Technopark» Location: Dinskoy District. Industrial technology park. Total area: 22 hectares. Location: Krasnodar. Total area: 4,3 hectares. Otradnaya «Region 23» Industrial park. Tuapse Location: Mostovskoy District. «Galanovo» Industrial technology park. Total area: 31 hectares Location: Kavkazsky District, Kropotkin. Black Sea Total area: 3,1 hectares. Krasnaya Polyana Sochi

Investor support infrastructure

Governor of Krasnodar Region

Commission for improving the investment Climate in Krasnodar Region

Interdepartmental Headquarters (working group) for Operational Support for Investors under the Commission Advisory Council on Foreign investments under the Governor of Krasnodar Region

Expert Interdepartmental Investment Commission of Krasnodar Region Council on Business Activity under the Governor of Krasnodar Region

Regional Commission on Public-Private Partnership of Krasnodar Region

Department of Business Development and Foreign Economic Activity of Krasnodar Region

Business Development Fund of Krasnodar Region

«My Business» Center, Regional Engineer Center (REC), Prototyping Center (PC), Business Support Center (BSC), Coworking center «Place of Action» Investment Promotion Agency of Krasnodar Region

Industrial Development Fund of Krasnodar Region

Innovation Development Fund of Krasnodar Region

Center for Coordination of Support to Export-Focused Small and Medium-Sized Business of Krasnodar Region, Fund

Fund for Microfinancing Small and Medium-Sized Business of Krasnodar Region Regional Competence Center of Krasnodar Region

Innovation center «Akvarium»

Development Corporation of Krasnodar Region

Mechanism for decision-making on investment project support

(approved by Order of the Department of Investment and SME Development of the Krasnodar Region No. 70 "On approval of the procedure for supporting investment projects being implemented and (or) planned for implementation in the Krasnodar Region" dated 19.07.2016)

Applicant (investor)









Department of Business Development and Foreign Economic Activity of the Krasnodar Region (KR) (authorized authority)

Processing period (up to 3 business days)

Making a decision and drawing up a protocol on investment project support (up to 2 business days)

return of documents (up to 2 business days)

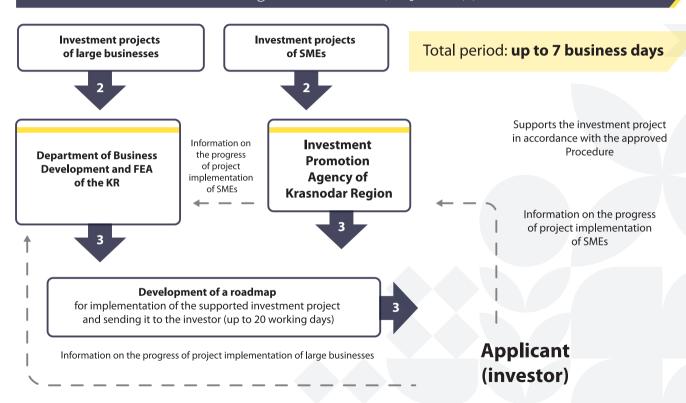
notification of acceptance for support (up to 2 business days)

- Sends an application with a set of documents on the project in accordance with the Procedure for supporting investment projects
- Checks completeness of documents and gets additional information from the register of SMEs, Unified State Register of Legal Entities, Unified State Register of Individual Entrepreneurs

Requirements for the investor:

- should not be in the process of liquidation, bankruptcy

Mechanism for decision-making on investment project support



Mechanism for investment project support (based on single window principle)

Investment Promotion Agency of Krasnodar Region (specialized organization)

Selection of an investment site based on the project parameters Identification of possible measures of state support for the project

Infrastructure audit

Development of a scheme and search for sources of the project financing

Mechanism for investment project support (based on single window principle)

Investment Promotion Agency of Krasnodar Region

Assistance in developing and amending urban planning documentation

Assistance in execution of land and legal documentation

Assistance in obtaining technical specifications and concluding utility connection contracts

Assistance in obtaining approval documentation, construction and commissioning permits

Interaction with:

Municipalities; Department of Architecture and Urban Development of the KR; executive authorities of the KR

Municipalities; Department of Property Relations of the KR; Rosreestr

Utility providers, Ministry of Fuel and Energy Complex and Housing and Utility Services of the KR; Department of State Regulation of Tariffs of the KR

Municipalities; Department of Architecture and Urban Development of the KR; federal authorities

Operational stage

Investment stage

Investment Promotion Agency of Krasnodar Region Quarterly report on project implementation progress Department of Business Development and Foreign Economic Activity of the Krasnodar Region

State support for investors and businesses

- Seamless support at all stages of the life cycle: from an idea to getting an access to foreign markets
- One of the best regional development and support institutions in Russia

In total, **more than 210** main forms of state support for investors are available in Krasnodar Region.

The region provides financial state support in the amount of over **P48** billion a year.

New mechanisms to support investors are launched in the region every year. You can find the current list of state support on Krasnodar Region investment portal investkuban.ru.







Single window service for investors in the region:

Investment Promotion Agensy of Krasnodar Region

Direct line for investors:

+7 (800) 707-07-11

Hot line:

+7 (861) 251-77-64

Investment Promotion Agency of Krasnodar Region

+7 (800) 444 46 54 +7 (861) 991 33 31







Krasnodar Region Investment Portal: investkuban.ru.



